

Heckel, Hank (MYR)

From: Crozer, William F. EOP/WHO <William.F.Crozer@who.eop.gov>
Sent: Monday, February 25, 2019 12:35 PM
Subject: WH IGA (Follow-Up): Improving Infrastructure Listening Session Call

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White House Office of Intergovernmental Affairs

State and Local Elected Officials and Leaders,

Thank you for joining us for the **White House Improving Infrastructure Listening Session Call**. We appreciate your time and input.

As many of you may be aware, the White House has and continues to have unprecedented, bipartisan outreach and engagement with America's mayors, county commissioners, state legislators, and other local leaders. Nothing exemplifies this more than our **State Leadership Days initiative**. Initiated with President Donald J. Trump's inauguration in 2017, this unprecedented, bipartisan initiative welcomed local elected officials and other invited guests from all 50 states to the White House for briefings and discussion with senior administration officials. Every county executive – ranging from commissioners to supervisors – in the country was extended an invitation. More than 2,000 attended along with over 1,700 city officials, law enforcement, state legislators and other invited guests. The discussion was designed to improve the Federal-State-Local relationship and focused on shared priorities, including economic and workforce development, rural prosperity, housing accessibility, improving infrastructure, and combating the opioid epidemic. The response was overwhelmingly positive (see [Support for the Trump Administration's Unprecedented Outreach to State and Local Leaders](#)).

Below you will find follow-up information from the call, including on infrastructure (transportation) grants, ongoing efforts to streamline the infrastructure permitting process, investment in rural America, and disaster resiliency. Please note the information on the Rural Broadband Pilot Program and the Community Connect Grants administrated by USDA.

Sincerely,

The White House Office of Intergovernmental Affairs

William F. Crozer
Special Assistant to the President/Deputy Director
White House Office of Intergovernmental Affairs

I. Developing America's Infrastructure – BUILD Grants

There is a lot of need for investments in infrastructure around the country. And so there is a lot of enthusiasm for the **Better Utilizing Investments to Leverage Development**, or BUILD Transportation Discretionary Grant program. Previously known as Transportation Investment Generating Economic Recovery, or TIGER Discretionary Grants, the program provides a unique opportunity for the DOT to invest in road, rail, transit and port projects that promise to achieve national objectives.

The number of applications for BUILD grants doubled in 2018. Of those, the number of applications for projects in rural areas increased 136 percent. 60 percent of the applications were for projects in rural areas. Over \$1 billion of this BUILD funding will be distributed to 60 road projects. Historically, in this program 40 percent has gone to road projects. In this round, 69 percent of the funds will go to road projects.

Prior to this Administration, only 21 percent of the funding in this infrastructure program – which dates back to 2009 – was awarded to rural areas. In the Department's selections in FY2017 and 2018, an effort was made to re-balance the under-investment in rural communities – to address overlooked needs. And so, in the last round of the BUILD program, in which 60 percent of the applications were for rural projects, 62 projects were awarded to rural areas. As a result, more rural communities will benefit from significant improvements in access to reliable, safe and affordable transportation.

A number of these projects in rural areas will also concurrently support installation of broadband infrastructure – which is critical to economic competitiveness in the 21st century. Broadband access is something probably everyone this room takes for granted and can hardly imagine being without. But for millions of Americans in rural areas, broadband is a modern marvel still, literally, out of reach.

More information on the BUILD Grants can be found [here](#).

II. Streamlining the Permitting Process for Infrastructure Projects

Before construction can begin on an infrastructure project, it typically must comply with numerous Federal statutes overseen by multiple Federal agencies, making for a lengthy review process. In August 2017, President Donald Trump signed Executive Order 13807 addressing the need for a coordinated, predictable, and transparent Federal environmental review and authorization process for infrastructure projects while protecting public health, safety, and the environment. You can find the text of the Executive Order ([here](#)) and a White House Fact Sheet ([here](#)).

The order uses three key tools to improve the permitting process:

- One Federal Decision – project sponsor concerns in navigating the Federal bureaucracy are addressed through a One Federal Decision (OFD) policy. Under OFD, a designated lead Federal agency works with other relevant cooperating Federal agencies to complete a single record of decision.
- A Predictable Schedule – each major infrastructure project will have a permitting timetable for environmental reviews and authorizations, and agencies will be held accountable to those

timetables through performance measures and financial penalties. This will provide greater predictability to project sponsors and potential investors as to when a project review will be completed.

- **Shorter Review Times** — the order establishes an average two-year goal across all agencies to process environmental reviews and authorizations for major infrastructure projects.

To comply with Executive Order 13807, on March 20, 2018, the Office of Management and Budget (OMB) and the Council on Environmental Quality (CEQ) signed a Memorandum titled “One Federal Decision Framework for the Environmental Review and Authorization Process for Major Infrastructure Projects under Executive Order 13807.” The MOU can be found [here](#). CEQ is the primary entity within the Executive Office of the President tasked with ensuring Federal agencies meet their obligations under the National Environmental Policy Act (NEPA). More information on CEQ can be found [here](#). Pursuant to that Memorandum, federal agencies signed a subsequent MOU, which was announced on April 9, 2018. The MOU can be found [here](#). Signatories to the MOU include the Departments of the Interior, Agriculture, Commerce, Housing and Urban Development, Transportation, Energy, and Homeland Security, Environmental Protection Agency, U.S. Army Corps of Engineers, Federal Energy Regulatory Commission, Advisory Council on Historic Preservation, and Federal Permitting Improvement Steering Council.

For larger projects covered by FAST-41 and specific questions regarding permitting for infrastructure projects, please refer to the **Federal Permitting Improvement Steering Council** (FPISC) website at <https://www.permits.performance.gov>. Created under the Fixing America’s Surface Transportation (FAST) Act, the Council is composed of agency Deputy Secretary-level members and chaired by an Executive Director appointed by the President. FAST-41 establishes new procedures that standardize interagency consultation and coordination practices. Importantly, FAST-41 creates a new authority for agencies to issue regulations for the collection of fees, which, if implemented, will allow the Council to direct resources to critical functions within the interagency review process. FAST-41 codifies into law the use of the Permitting Dashboard to track project timelines. Other FAST Act provisions that address the project delivery process and track environmental review and permitting milestones for transportation projects are set out in Title I and Title IX. Project sponsor participation in FAST-41 is voluntarily.”

III. Investing in Rural America

Rural Development

In April 2017, President Donald J. Trump established the **Interagency Task Force on Agriculture and Rural Prosperity** to identify legislative, regulatory and policy changes that could promote agriculture and prosperity in rural communities. In January 2018, United States Department of Agriculture (USDA) Secretary Perdue presented the Task Force’s findings to the president. These findings included 31 recommendations to align the federal government with state, local and tribal governments to take advantage of opportunities that exist in rural America. Increasing investments in rural infrastructure, and increasing coordination of existing resources through partnerships and innovation are key recommendations of the task force.

To view the report in its entirety, please view the [Report to the President of the United States from the Task Force on Agriculture and Rural Prosperity](#). In addition, to view the categories of the recommendations, please view the [Rural Prosperity infographic](#). More information on the Interagency Task Force on Agriculture and Rural Prosperity can be found [here](#).

USDA Rural Development provides loans and grants to help expand economic opportunities and create jobs in rural areas. This assistance supports infrastructure improvements; business development; housing; community facilities such as schools, public safety and health care; and high-speed internet access in rural areas. For more information, visit www.rd.usda.gov.

Rural Broadband

In his State of the Union address, President Trump promised to “deliver new and important infrastructure investment, including investments in the cutting edge industries of the future.” The need for infrastructure investment is particularly strong in rural America, where over 39 percent of Americans lack a sufficient broadband connection. To that end, the Trump Administration has been working to close this gap between urban and rural areas.

The Department of Commerce and USDA recently released the American Broadband Initiative Milestones Report, which outlines the Trump Administration’s vision and actions to increase broadband access across rural America. More than 20 agencies are working together on this initiative to remove barriers, streamline processes, and use Federal funds to improve broadband availability and access. Among the key actions that the Administration is taking are (i) Preparing to deploy \$600 million on an rural broadband pilot program (*more information below*), (ii) Mapping more than 7,000 Interior Department towers across America to help providers expand broadband service, and (iii) Streamlining the federal permitting process to develop broadband infrastructure.

More information about this report and what the Trump Administration is doing to expand rural broadband access is below.

- **USDA:** Secretary Perdue Statement on the American Broadband Initiative Milestones Report
- **Commerce Department:** Department of Commerce Joins Government-Wide Initiative to Facilitate Broadband Deployment
- **Interior Department:** Interior Launches New Effort to Facilitate Broadband Development in Rural America

More on the Rural Broadband Pilot Program

In December, USDA Secretary Sonny Perdue announced that the United States Department of Agriculture (USDA) is offering up to \$600 million in loans and grants to help build broadband infrastructure in rural America. Telecommunications companies, rural electric cooperatives and utilities, internet service providers and municipalities may apply for funding through USDA’s new ReConnect Program to connect rural areas that currently have insufficient broadband service.

USDA will make available approximately \$200 million for grants (applications due to USDA by April 29), as well as \$200 million for loan and grant combinations (applications due May 29), and \$200 million for low-interest loans (applications due by June 28). For additional information, see page 64315 of the Dec. 14 Federal Register (PDF, 255 KB).

For more information, please visit USDA’s ReConnect Loan and Grant Program. You can find information there on how to apply for grants, eligible applicants, etc.

More on Community Connect Grants

In addition to the ReConnect Loan and Grant Program, USDA also offers other grant programs, like Community Connect Grants, designed to help fund broadband deployment into rural communities where it is not yet economically viable for private sector providers to deliver service. More information on Community Connect Grants can be found here. Note that the Rural Utilities Service

(RUS) will host webinars focused on the Community Connect Grant Program on February 26th from 2:00 to 3:00 pm EST and March 7th from 10:00 to 11:00 am EST. For more information see the [Webinar flyer](#).

IV. Promoting Resiliency

The Administration understands how important it is to develop a continuously adaptive and holistic approach to mitigation and resilience. In the face of the most complex and dynamic threats that the nation has seen in decades, it is imperative that we be able to anticipate potential disruptions and adapt to them before they cause harm to Americans. Having just endured two of the worst years for natural disasters on record, we are faced with the effort of rebuilding disaster impacted communities in a way that will mitigate potential harm for decades to come. To do so, we must harness the remarkable capabilities of our public, private, and non-governmental sectors towards a shared purpose of enhanced resilience while leveraging the resolve of the American people, using American materials, and American labor.

State and local governments are uniquely equipped to be a galvanizing force towards this goal. It will require foresight and planning to understand how to engage their communities in long term efforts addressing a variety of risks they face.

By promoting Pre-Disaster Mitigation and signing the Disaster Recovery Reform Act into law, a deliberate approach of addressing our vulnerabilities before disasters strike was made by President Trump.

Heckel, Hank (MYR)

From: Crozer, William F. EOP/WHO <William.F.Crozer@who.eop.gov>
Sent: Tuesday, April 16, 2019 3:23 PM
Subject: WH IGA: Live Stream - White House Opportunity Zone Conference (Wednesday, April 17)

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THE WHITE HOUSE

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The conference's plenary session will be live streamed **from approximately 1:00PM – 3:00PM Eastern Time**. More details below, including helpful state-by-state resources. Please feel free to distribute to your members. As always, do not hesitate to reach out if our team can be helpful.

Live Stream – White House Opportunity Zone Conference Plenary Session

- **Date:** Wednesday, April 17, 2019
- **Time:** Approximately from 1:00PM– 3:00PM Eastern Time
- **Attendees:** State, Local, Tribal, and Community Leaders
- **Live Stream Link:** <https://www.whitehouse.gov/live/>

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The White House Office of Intergovernmental Affairs

William F. Crozer
Deputy Director

Morgan Bedan
Associate Director

James Akin
Associate Director

Opportunity Zones Background

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State/Local Opportunity Zone Resources

Please see below for more information from your state, including whether your community has a designated opportunity zone(s) and other helpful resources.

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- **Nevada:** Nevada Governor's Office of Economic Development ([here](#))
- **New Hampshire:** New Hampshire Department of Economic Development ([here](#))
- **New Jersey:** New Jersey Department of Community Affairs ([here](#))
- **New Mexico:** New Mexico Economic Development Department ([here](#))
- **New York:** Empire State Development ([here](#))
- **North Carolina:** North Carolina Department of Commerce ([here](#))
- **North Dakota:** North Dakota Department of Commerce ([here](#))
- **Ohio:** Ohio Development Services Agency ([here](#))
- **Oklahoma:** Oklahoma Department of Commerce ([here](#))
- **Oregon:** Oregon State Economic Development Agency ([here](#))
- **Pennsylvania:** Department of Community and Economic Development ([here](#))
- **Rhode Island:** Rhode Island Commerce Corporation ([here](#))
- **South Carolina:** South Carolina Department of Commerce ([here](#))
- **South Dakota:** Opportunity Zones Database ([here](#))
- **Tennessee:** Tennessee Department of Economic and Community Development ([here](#))
- **Texas:** Texas Office of the Governor ([here](#))
- **Utah:** Utah Office of Economic Development ([here](#))
- **Vermont:** Agency of Commerce and Community Development ([here](#))
- **Virginia:** Virginia Department of Housing and Community Development ([here](#))
- **Washington:** Washington Department of Commerce ([here](#))
- **West Virginia:** West Virginia Department of Commerce ([here](#))
- **Wisconsin:** Wisconsin Housing and Economic Development Agency ([here](#))
- **Wyoming:** Wyoming Economic Development Agency ([here](#))

Heckel, Hank (MYR)

From: Breed, Mayor London (MYR)
Sent: Wednesday, March 06, 2019 5:05 PM
To: McCaffrey, Edward (MYR)
Subject: FW: WH IGA: President Trump's Healthcare Actions to Expand Choices and Lower Costs Are Producing Real Results

FYI

In Community,

De'Anthony D. Jones

Neighborhood Services Liaison
Office of Mayor London N. Breed
Mayor's Office of Neighborhood Services
City and County of San Francisco

Office: 415-554-6537
Email: deanthony.jones@sfgov.org



From: FN-WHO-State Government [<mailto:IGA.state@who.eop.gov>]
Sent: Thursday, February 14, 2019 8:48 AM
Subject: WH IGA: President Trump's Healthcare Actions to Expand Choices and Lower Costs Are Producing Real Results

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White House Office of Intergovernmental Affairs

As the President stated last week's State of the Union, **the Trump Administration has made it a priority to cut the cost of healthcare, lower drug prices, and expand choice for consumers.** Two recent pieces of good news illustrate how American families, patients, and workers are benefitting from the Administration's healthcare policies.

First, a new report from the White House Council of Economic Advisers found that three key healthcare actions taken by President Trump and his Administration will create **\$453 billion in net benefits for consumers and taxpayers over ten years.** The report can be found here ([Deregulating Health Insurance Markets: Value to Market Participants](#)). These benefits come from:

- Eliminating the individual mandate penalty (through the Tax Cuts and Jobs Act)
- Expanding Association Health Plans (AHPs)
- Extending short-term, limited-duration plans

Second, the Department of Health and Human Services recently proposed a new rule encouraging drug manufacturers to pass discounts directly on to consumers, lowering drug prices and out-of-pocket costs for Americans. This rule would help move away from a system where middlemen currently receive billions in kickbacks each year, with savings going to consumers. This rule builds on the Trump Administration's existing policies, which, in 2018, helped lead to the single largest decline in drug prices in 46 years.

More information below on how the Trump Administration's policies are delivering lower healthcare prices for Americans.

- **Council of Economic Advisers Report: Deregulating Health Insurance Markets: Value to Market Participants**

*"The Trump Administration's broad policy agenda is to deregulate markets and expand choice and competition to keep costs down for consumers and taxpayers ... Our overall finding is that these changes, including the Trump Administration's deregulatory reforms to expand health coverage options, will generate **benefits to Americans that are worth an estimated \$450 billion over the next 10 years.**"*

- **Op-Ed: Secretary of Health and Human Services Alex Azar: How Team Trump is bringing drug prices down**

"President Trump has exposed the dirty secret of drug pricing: There is a shadowy third player in the transaction between patients and their pharmacists: middlemen who have taken a big kickback from the drug manufacturer, which may or may not be reflected in patients' out-of-pocket costs. As Americans heard Tuesday in the State of the Union Address, the president is committed to improving fairness and transparency in health care. These back-door deals in health care undermine his vision for drug pricing and are completely unacceptable."

- **Op-Ed: President Trump's Health Care Actions Are Improving the Lives of Americans**

"Despite what the critics say, President Donald J. Trump's healthcare policies will improve peoples' lives. A new analysis ... from the Council of Economic Advisers shows large projected net benefits from the Trump Administration's actions to expand families' ability to purchase the healthcare that works best for them — to a value of nearly \$500 billion over the next decade, which averages about \$3,500 per household."

Sincerely,

William F. Crozer

Special Assistant to the President/Deputy Director
White House Office of Intergovernmental Affairs

O: 202-456-8491 | [REDACTED] | E: William.F.Crozer@who.eop.gov

President Trump's Healthcare Actions to Expand Choices and Lower Costs Are Producing Real Results

"It's time to give American families quality, reliable, affordable healthcare — and that's what we are working very hard to do." — President Donald J. Trump

PRODUCING REAL SAVINGS: President Donald J. Trump's actions on healthcare are already delivering real results for families, businesses, and the American taxpayers.

- The President has taken action to deliver better healthcare alternatives with lower prices.
- Three of these key actions include: eliminating the individual mandate penalty, expanding Association Health Plans (AHPs), and extending short-term, limited-duration plans.
- According to a new report by the President's Council of Economic Advisers (CEA), these actions will create \$453 billion in net benefits for consumers and taxpayers over ten years.
 - This equates to an average of \$3,500 in net benefits per household over that time period.

FREEING AMERICANS FROM THE INDIVIDUAL MANDATE PENALTY: President Trump's historic tax reform legislation removed the burdensome individual mandate tax penalty.

- Obamacare's individual mandate coerced people into buying health insurance they did not want and burdened taxpayers because the plans are so heavily subsidized.
- The penalty imposed a sizable burden on families, especially lower-income families.
 - Nearly 80 percent of households paying the penalty had annual income below \$50,000.
- Based on Congressional Budget Office (CBO) projections, CEA estimates that eliminating the penalty will benefit 5 million consumers by letting them buy other plans, goods, or services.
- According to CBO, eliminating the individual mandate penalty will reduce taxpayer spending on the exchanges by \$185 billion over the next 10 years.

EXPANDING HEALTH COVERAGE OPTIONS: President Trump has expanded healthcare choices through Association Health Plans and short-term, limited duration plans.

- CEA estimates that expanding AHPs and extending short-term health plans will each provide an \$8 billion economic benefit per year.
 - CBO projected that more than 6 million people will enroll in these expanded coverage options, including one million who would otherwise be uninsured.
- Last year, the Administration introduced a second pathway for employers to join together to form Association Health Plans and provide more affordable health coverage to employees.
- A new report found that 28 AHPs have formed already, with more under development, and offer coverage similar to employer-based coverage.
 - Some AHPs show up to 30 percent savings on premiums.
 - The Las Vegas Chamber of Commerce is in the process of signing up 500 employers for an AHP, which could save some employees more than \$2,000 per year.
 - The Georgia Chamber of Commerce is in the process of setting up a self-insured AHP that it expects may eventually enroll 800,000 people.
- President Trump's Administration took action last year to expand short-term, limited-duration plans, giving Americans more access to plans that fit their needs.
 - Subject to State regulation, these plans can be offered for up to 364 days and renewed for up to 36 months after the Obama Administration limited them to 3 months.

- Short-term health plans are a particularly attractive option for the nearly 30 million uninsured people with gaps in employment, and those most hurt by rising premiums.
 - Short-term health plans typically cost less than half of the cost of Obamacare plans.
-

President Trump Is Delivering a Better Healthcare System and Improving Quality of Life for All Americans

“Americans have the right to a healthcare system that takes care of people, not one that takes advantage of them.” – President Donald J. Trump

REDUCING DRUG PRICES: President Donald J. Trump is working across the aisle to rein in the price of prescription drugs and protect American patients.

- Already, President Trump’s efforts have resulted in the single largest decline in drug prices in 46 years.
 - The Food and Drug Administration (FDA) had a record number of generic drug approvals in 2017 and 2018. According to the Council of Economic Advisers (CEA), generic approvals under President Trump have saved consumers \$26 billion.
- Congress needs to work with President Trump to address the global freeloading that forces Americans to subsidize drug research, development, and distribution for the entire world.
- The President is also requesting that Congress pass legislation that lowers drug costs, including policies that put a hard cap on out-of-pocket payments for seniors.

MAKING HEALTHCARE PRICES TRANSPARENT AND AFFORDABLE: President Trump wants to work with Congress to increase price transparency, end surprise billing, offer more options, and lower costs.

- At the State of the Union, President Trump announced his commitment to take action to increase price transparency so as to prevent surprise billing and empower consumers.
 - Hospitals, insurance companies, and drug companies should be required to disclose real prices to patients in order to drive costs down.
- The President has taken action to curtail the cost of healthcare by empowering patients, expanding options, and increasing competition.
- The Administration’s expansion of health insurance options are already reducing premium costs for many Americans after the ballooning increases caused by Obamacare.

A VISION FOR THE FUTURE: President Donald J. Trump wants to work with Congress to defeat the HIV epidemic in America, find new treatments for childhood cancer, and protect patients with pre-existing conditions.

- Scientific breakthroughs have allowed for us to make remarkable progress in the fight against HIV/AIDS.
 - The United States has already achieved incredible progress on treating and preventing HIV/AIDS, saving the lives of 17 million people around the globe in just 15 years.
- President Trump’s Budget requests that Republicans and Democrats make the needed commitment to end the HIV epidemic in the United States within 10 years.
- President Trump is committed to tackling the scourge of childhood cancer by increasing research funding to find new treatments.
 - Many childhood cancers have not seen new therapies in decades.
 - The President’s Budget will ask Congress to start a new dedicated effort – \$500 million over ten years – to fund critical childhood cancer research.
- It is important that Congress continues to find ways to ensure that patients with pre-existing conditions are protected.

- Last year, President Trump signed “Right to Try” legislation to expand treatment options for Americans with terminal illnesses.

Heckel, Hank (MYR)

From: McCaffrey, Edward (MYR)
Sent: Tuesday, April 16, 2019 4:48 PM
To: Murray, Ashley (MYR)
Subject: RE: WH IGA: Live Stream - White House Opportunity Zone Conference (Wednesday, April 17)

Thank you, Ashley.
I appreciate you sending this my way.

Edward McCaffrey
Manager, State and Federal Affairs
Office of Mayor London N. Breed
City and County of San Francisco

From: Murray, Ashley (MYR)
Sent: Tuesday, April 16, 2019 4:42 PM
To: McCaffrey, Edward (MYR) <edward.mccaffrey@sfgov.org>
Subject: FW: WH IGA: Live Stream - White House Opportunity Zone Conference (Wednesday, April 17)

Good Afternoon Eddie,

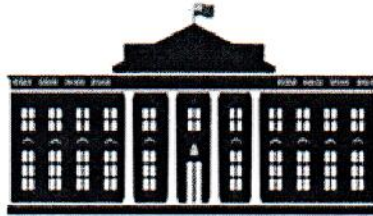
This email came into the Mayor London Breed inbox. Please review and handle accordingly. Thank you in advance.

Ashley S. Murray
Neighborhood Services Liaison, Mayor's Office of Neighborhood Services
Office of Mayor London N. Breed
City & County of San Francisco
1 (415) 554-6723 | Ashley.Murray@SFGov.org



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- **New Hampshire:** New Hampshire Department of Economic Development ([here](#))
- **New Jersey:** New Jersey Department of Community Affairs ([here](#))
- **New Mexico:** New Mexico Economic Development Department ([here](#))
- **New York:** Empire State Development ([here](#))
- **North Carolina:** North Carolina Department of Commerce ([here](#))
- **North Dakota:** North Dakota Department of Commerce ([here](#))
- **Ohio:** Ohio Development Services Agency ([here](#))
- **Oklahoma:** Oklahoma Department of Commerce ([here](#))
- **Oregon:** Oregon State Economic Development Agency ([here](#))
- **Pennsylvania:** Department of Community and Economic Development ([here](#))

- **Rhode Island:** Rhode Island Commerce Corporation ([here](#))
- **South Carolina:** South Carolina Department of Commerce ([here](#))
- **South Dakota:** Opportunity Zones Database ([here](#))
- **Tennessee:** Tennessee Department of Economic and Community Development ([here](#))
- **Texas:** Texas Office of the Governor ([here](#))
- **Utah:** Utah Office of Economic Development ([here](#))
- **Vermont:** Agency of Commerce and Community Development ([here](#))
- **Virginia:** Virginia Department of Housing and Community Development ([here](#))
- **Washington:** Washington Department of Commerce ([here](#))
- **West Virginia:** West Virginia Department of Commerce ([here](#))
- **Wisconsin:** Wisconsin Housing and Economic Development Agency ([here](#))
- **Wyoming:** Wyoming Economic Development Agency ([here](#))

Heckel, Hank (MYR)

From: FN-WHO-State Government <IGA.state@who.eop.gov>
Sent: Wednesday, February 06, 2019 7:06 AM
Subject: State of the Union Follow-Up: President Donald J. Trump Charts a Path for American Greatness

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White House Office of Intergovernmental Affairs

State and Local Leaders,

We wanted to provide an additional update from President Trump's second State of the Union Address that delivered a unifying and inspiring vision of American greatness. As the President emphasized, this administration has and continues to work on building a booming economy that improves the lives of all Americans ([see more here](#)). Last night, President Trump offered a policy agenda with bipartisan appeal, one that will result in greater prosperity and peace for the American people. Already, the President has shown the extraordinary bipartisan achievements are possible such as the landmark First Step Act and reauthorization of the Carl D. Perkins Career Vocational and technical Education Act ([see more here](#)).

Below you will find additional information, including **Fact Sheets** outlining various policy priorities, including trade and infrastructure, in the President's Address. We welcome your feedback and engagement on these policy priorities and their impact on your cities, counties, and states. Please feel free to share statements/feedback with White House Intergovernmental Affairs.

State of the Union Recap

- **Full Video:** You can find the full State of the Union video [here](#).
- **Full Remarks:** Full remarks from President Trump's Address can be found [here](#).
- **Special Guests:** Special Guests for President Trump's Second State of the Union Address (includes photos) can be found [here](#). This year's guests come from all different walks of life, and each has an incredible story to tell. No matter their background, each one has something important in common: **They represent the very best of America.**
- **Accomplishment To Date:** The Historic Results of President Donald J. Trump's First Two Years in Office can be found [here](#).

Fact Sheets

- **American Greatness:** President Donald J. Trump Charts a Path for American Greatness ([click here](#))

- **Trade:** President Donald J. Trump Has Forged New Trade Agreements to Revitalize American Industry and Agriculture ([click here](#))
- **Infrastructure:** President Donald J. Trump Urges Bipartisan Action to Invest in Our Nation's Infrastructure ([click here](#))
- **Healthcare:** President Donald J. Trump Is Delivering a Better Healthcare System and Improving Quality of Life for All Americans ([click here](#))
- **Families:** President Donald J. Trump Is Supporting American Families ([click here](#))
- **Immigration:** President Donald J. Trump Is Committed to Working with Congress to Solve Our Urgent Immigration Crisis ([click here](#))
- **Safety:** President Donald J. Trump's America First Vision for Keeping Our Nation Safe ([click here](#))

Thank you.

The White House Office of Intergovernmental Affairs

William F. Crozer

Special Assistant to the President/Deputy Director

White House Office of Intergovernmental Affairs

O: 202-456-8491 | [REDACTED] | E: William.F.Crozer@who.eop.gov

Heckel, Hank (MYR)

From: FN-WHO-State Government <IGA.state@who.eop.gov>
Sent: Friday, February 01, 2019 7:06 AM
Subject: Presidential Proclamation on National African American History Month, 2019

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White House Office of Intergovernmental Affairs

On behalf of the White House Office of Intergovernmental Affairs (WH IGA), we wanted to share the below Presidential Proclamation on National African American History Month.

As a reminder, WH IGA is the primary liaison between the White House and state and local elected officials.

Thank you,

The White House Office of Intergovernmental Affairs

William F. Crozer
Special Assistant to the President/Deputy Director
White House Office of Intergovernmental Affairs
O: 202-456-8491 | [REDACTED] E: William.F.Crozer@who.eop.gov

Presidential Proclamation on National African American History Month, 2019

Issued on: January 31, 2019

In the year 1619, a Dutch trading ship sailed into the Chesapeake Bay and dropped anchor at Point Comfort, Virginia. The vessel's arrival marked the beginning of the unscrupulous slave trade in the American colonies. It was from this immoral origin—and through inhuman conditions, discrimination, and prolonged hardship—that emerged the vibrant culture, singular accomplishments, and groundbreaking triumphs that we honor and celebrate during National African American History Month.

National African American History Month is an occasion to rediscover the enduring stories of African Americans and the gifts of freedom, purpose, and opportunity they have bestowed on future generations. It is also a time to commemorate the countless contributions of African Americans, many of whom lived through and surmounted the scourge of segregation, racial prejudice, and

discrimination to enrich every fiber of American life. Their examples of heroism, patriotism, and enterprise have given people of all backgrounds confidence, courage, and faith to pursue their own dreams.

This year's theme, "Black Migrations," highlights the challenges and successes of African Americans as they moved from farms in the agricultural South to centers of industry in the North, Midwest, and West—especially the migrations that occurred in the twentieth century. Through these migrations, millions of African Americans reshaped the demographic landscape of America, starting new lives in cities such as Philadelphia, Detroit, Chicago, and New York City.

In that time of great change, inspirational leaders, such as Annie Turnbo Malone, charted a new path for many African American men and women. Annie Malone, the daughter of former slaves, became one of the most successful entrepreneurs in America at the turn of the century, and provided opportunities for African Americans to pursue meaningful careers. Through mentorship and education, she empowered others to start their own businesses. She is one of many inspirational African Americans in an era that also produced luminaries such as Mary McLeod Bethune and Booker T. Washington, both of whom encouraged and emboldened disenfranchised black students to push through obstacles and realize their God-given potential.

American history brims with the stories of African Americans who forever changed their communities and our country. We will, for example, never forget the legendary "Queen of Soul," Aretha Franklin, whose unforgettable voice transcended genre and left music transformed, and whose broad appeal in an era of deep division helped to bridge racial divides. Another trailblazer, baseball legend Jackie Robinson, known ubiquitously in Major League Baseball as "42," shattered institutional racism in American athletics when he became the first African-American player to appear in a big league game. Over his career, his exceptional talent and noble character in the face of racial hatred undermined the twin false ideologies of segregation and racial inequality. The spirit and determination of these and other African American heroes make our Nation proud and define what it means to be American.

National African American History Month is a call to each and every citizen of our great land to reflect on the cultural, scientific, political, and economic contributions of African Americans, which are woven throughout American society. We remember, learn from, and build on the past, so that, together, we can build a better and more prosperous future for all Americans.

NOW, THEREFORE, I, DONALD J. TRUMP, President of the United States of America, by virtue of the authority vested in me by the Constitution and the laws of the United States, do hereby proclaim February 2019 as National African American History Month. I call upon public officials, educators, librarians, and all the people of the United States to observe this month with appropriate programs, ceremonies, and activities.

IN WITNESS WHEREOF, I have hereunto set my hand this thirty-first day of January, in the year of our Lord two thousand nineteen, and of the Independence of the United States of America the two hundred and forty-third.

DONALD J. TRUMP

<https://www.whitehouse.gov/presidential-actions/presidential-proclamation-national-african-american-history-month-2019/>

Heckel, Hank (MYR)

From: Peacock, Rebecca (MYR)
Sent: Thursday, December 13, 2018 10:33 AM
To: William.F.Crozer@who.eop.gov; Zachery.T.Michael@who.eop.gov;
Brittany.S.Carter@who.eop.gov
Subject: REQUEST from San Francisco Mayor's Office - Please add us to your Email Distribution list

Good morning,

I am contacting your team today on behalf of Eddie McCaffrey, the Manager of State and Government Affairs for the Office of Mayor London Breed of San Francisco.

We were recently made aware of an email update list from the White House Office of Intergovernmental Affairs, and were forwarded an email describing U.S. Transportation Secretary Elaine Chao's \$1.5 Billion Grant Initiative. These updates would be very helpful for our office and we would greatly appreciate being added to the distribution list for these emails.

At this time, we're unable to do this through the White House website. Could you add us directly?

Thank you again!

Rebecca Peacock
(415) 554-6982
Rebecca.Peacock@sfgov.org
Office of Mayor London N. Breed
City & County of San Francisco
she/her/ms.

[Save our Inboxes!](#)

Heckel, Hank (MYR)

From: Summers, Ashley (MYR)
Sent: Wednesday, February 27, 2019 1:52 PM
To: McCaffrey, Edward (MYR)
Subject: FW: WH IGA (Follow-Up): Improving Infrastructure Listening Session Call

FYI

Ashley Summers

Operations Manager | Mayor's Office of Neighborhood Services (MONS)
Office of Mayor London N. Breed
1 Dr. Carlton B. Goodlett Pl. Room 160
San Francisco, CA 94102
(415) 554-5977 | Ashley.Summers@sfgov.org

From: Crozer, William F. EOP/WHO [mailto:William.F.Crozer@who.eop.gov]
Sent: Monday, February 25, 2019 12:34 PM
Subject: WH IGA (Follow-Up): Improving Infrastructure Listening Session Call

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White House Office of Intergovernmental Affairs

State and Local Elected Officials and Leaders,

Thank you for joining us for the **White House Improving Infrastructure Listening Session Call**. We appreciate your time and input.

As many of you may be aware, the White House has and continues to have unprecedented, bipartisan outreach and engagement with America's mayors, county commissioners, state legislators, and other local leaders. Nothing exemplifies this more than our **State Leadership Days initiative**. Initiated with President Donald J. Trump's inauguration in 2017, this unprecedented, bipartisan initiative welcomed local elected officials and other invited guests from all 50 states to the White House for briefings and discussion with senior administration officials. Every county executive – ranging from commissioners to supervisors – in the country was extended an invitation. More than 2,000 attended along with over 1,700 city officials, law enforcement, state legislators and other invited guests. The discussion was designed to improve the Federal-State-Local relationship and focused on shared priorities, including economic and workforce development, rural prosperity, housing accessibility, improving infrastructure, and combating the opioid epidemic. The response was overwhelmingly

positive (see [Support for the Trump Administration's Unprecedented Outreach to State and Local Leaders](#)).

Below you will find follow-up information from the call, including on infrastructure (transportation) grants, ongoing efforts to streamline the infrastructure permitting process, investment in rural America, and disaster resiliency. Please note the information on the Rural Broadband Pilot Program and the Community Connect Grants administered by USDA.

Sincerely,

The White House Office of Intergovernmental Affairs

William F. Crozer
Special Assistant to the President/Deputy Director
White House Office of Intergovernmental Affairs
O: 202-456-8491 | C: [REDACTED] | E: William.F.Crozer@who.eop.gov

I. Developing America's Infrastructure – BUILD Grants

There is a lot of need for investments in infrastructure around the country. And so there is a lot of enthusiasm for the **Better Utilizing Investments to Leverage Development**, or BUILD Transportation Discretionary Grant program. Previously known as Transportation Investment Generating Economic Recovery, or TIGER Discretionary Grants, the program provides a unique opportunity for the DOT to invest in road, rail, transit and port projects that promise to achieve national objectives.

The number of applications for BUILD grants doubled in 2018. Of those, the number of applications for projects in rural areas increased 136 percent. 60 percent of the applications were for projects in rural areas. Over \$1 billion of this BUILD funding will be distributed to 60 road projects. Historically, in this program 40 percent has gone to road projects. In this round, 69 percent of the funds will go to road projects.

Prior to this Administration, only 21 percent of the funding in this infrastructure program — which dates back to 2009 — was awarded to rural areas. In the Department's selections in FY2017 and 2018, an effort was made to re-balance the under-investment in rural communities — to address overlooked needs. And so, in the last round of the BUILD program, in which 60 percent of the applications were for rural projects, 62 projects were awarded to rural areas. As a result, more rural communities will benefit from significant improvements in access to reliable, safe and affordable transportation.

A number of these projects in rural areas will also concurrently support installation of broadband infrastructure — which is critical to economic competitiveness in the 21st century. Broadband access is something probably everyone in this room takes for granted and can hardly imagine being without. But for millions of Americans in rural areas, broadband is a modern marvel still, literally, out of reach.

More information on the BUILD Grants can be found [here](#).

II. Streamlining the Permitting Process for Infrastructure Projects

Before construction can begin on an infrastructure project, it typically must comply with numerous Federal statutes overseen by multiple Federal agencies, making for a lengthy review process. In August 2017, President Donald Trump signed Executive Order 13807 addressing the need for a coordinated, predictable, and transparent Federal environmental review and authorization process for infrastructure projects while protecting public health, safety, and the environment. You can find the text of the Executive Order ([here](#)) and a White House Fact Sheet ([here](#)).

The order uses three key tools to improve the permitting process:

- One Federal Decision — project sponsor concerns in navigating the Federal bureaucracy are addressed through a One Federal Decision (OFD) policy. Under OFD, a designated lead Federal agency works with other relevant cooperating Federal agencies to complete a single record of decision.
- A Predictable Schedule — each major infrastructure project will have a permitting timetable for environmental reviews and authorizations, and agencies will be held accountable to those timetables through performance measures and financial penalties. This will provide greater predictability to project sponsors and potential investors as to when a project review will be completed.
- Shorter Review Times — the order establishes an average two-year goal across all agencies to process environmental reviews and authorizations for major infrastructure projects.

To comply with Executive Order 13807, on March 20, 2018, the Office of Management and Budget (OMB) and the Council on Environmental Quality (CEQ) signed a Memorandum titled “One Federal Decision Framework for the Environmental Review and Authorization Process for Major Infrastructure Projects under Executive Order 13807.” The MOU can be found [here](#). CEQ is the primary entity within the Executive Office of the President tasked with ensuring Federal agencies meet their obligations under the National Environmental Policy Act (NEPA). More information on CEQ can be found [here](#). Pursuant to that Memorandum, federal agencies signed a subsequent MOU, which was announced on April 9, 2018. The MOU can be found [here](#). Signatories to the MOU include the Departments of the Interior, Agriculture, Commerce, Housing and Urban Development, Transportation, Energy, and Homeland Security, Environmental Protection Agency, U.S. Army Corps of Engineers, Federal Energy Regulatory Commission, Advisory Council on Historic Preservation, and Federal Permitting Improvement Steering Council.

For larger projects covered by FAST-41 and specific questions regarding permitting for infrastructure projects, please refer to the **Federal Permitting Improvement Steering Council** (FPISC) website at <https://www.permits.performance.gov>. Created under the Fixing America’s Surface Transportation (FAST) Act, the Council is composed of agency Deputy Secretary-level members and chaired by an Executive Director appointed by the President. FAST-41 establishes new procedures that standardize interagency consultation and coordination practices. Importantly, FAST-41 creates a new authority for agencies to issue regulations for the collection of fees, which, if implemented, will allow the Council to direct resources to critical functions within the interagency review process. FAST-41 codifies into law the use of the Permitting Dashboard to track project timelines. Other FAST Act provisions that address the project delivery process and track environmental review and permitting milestones for transportation projects are set out in Title I and Title IX. Project sponsor participation in FAST-41 is voluntarily.”

III. Investing in Rural America

Rural Development

In April 2017, President Donald J. Trump established the **Interagency Task Force on Agriculture and Rural Prosperity** to identify legislative, regulatory and policy changes that could promote agriculture and prosperity in rural communities. In January 2018, United States Department of Agriculture (USDA) Secretary Perdue presented the Task Force's findings to the president. These findings included 31 recommendations to align the federal government with state, local and tribal governments to take advantage of opportunities that exist in rural America. Increasing investments in rural infrastructure, and increasing coordination of existing resources through partnerships and innovation are key recommendations of the task force.

To view the report in its entirety, please view the [Report to the President of the United States from the Task Force on Agriculture and Rural Prosperity](#). In addition, to view the categories of the recommendations, please view the [Rural Prosperity infographic](#). More information on the Interagency Task Force on Agriculture and Rural Prosperity can be found [here](#).

USDA Rural Development provides loans and grants to help expand economic opportunities and create jobs in rural areas. This assistance supports infrastructure improvements; business development; housing; community facilities such as schools, public safety and health care; and high-speed internet access in rural areas. For more information, visit www.rd.usda.gov.

Rural Broadband

In his State of the Union address, President Trump promised to “deliver new and important infrastructure investment, including investments in the cutting edge industries of the future.” The need for infrastructure investment is particularly strong in rural America, [where over 39 percent of Americans lack a sufficient broadband connection](#). To that end, the Trump Administration has been working to close this gap between urban and rural areas.

The [Department of Commerce](#) and [USDA](#) recently released the [American Broadband Initiative Milestones Report](#), which outlines the Trump Administration's vision and actions to increase broadband access across rural America. More than [20 agencies](#) are working together on this initiative to remove barriers, streamline processes, and use Federal funds to improve broadband availability and access. Among the key actions that the Administration is taking are (i) Preparing to deploy \$600 million on an rural broadband pilot program (*more information below*), (ii) Mapping more than 7,000 Interior Department towers across America to help providers expand broadband service, and (iii) Streamlining the federal permitting process to develop broadband infrastructure.

More information about this report and what the Trump Administration is doing to expand rural broadband access is below.

- **USDA:** [Secretary Perdue Statement on the American Broadband Initiative Milestones Report](#)
- **Commerce Department:** [Department of Commerce Joins Government-Wide Initiative to Facilitate Broadband Deployment](#)
- **Interior Department:** [Interior Launches New Effort to Facilitate Broadband Development in Rural America](#)

More on the Rural Broadband Pilot Program

In December, USDA Secretary Sonny Perdue announced that the United States Department of Agriculture (USDA) is offering up to \$600 million in loans and grants to help build broadband infrastructure in rural America. Telecommunications companies, rural electric cooperatives and utilities, internet service providers and municipalities may apply for funding through USDA's new ReConnect Program to connect rural areas that currently have insufficient broadband service.

USDA will make available approximately \$200 million for grants (applications due to USDA by April 29), as well as \$200 million for loan and grant combinations (applications due May 29), and \$200 million for low-interest loans (applications due by June 28). For additional information, see page 64315 of the Dec. 14 [Federal Register](#) (PDF, 255 KB).

For more information, please visit USDA's [ReConnect Loan and Grant Program](#). You can find information there on how to apply for grants, eligible applicants, etc.

More on Community Connect Grants

In addition to the ReConnect Loan and Grant Program, USDA also offers other grant programs, like Community Connect Grants, designed to help fund broadband deployment into rural communities where it is not yet economically viable for private sector providers to deliver service. More information on Community Connect Grants can be found [here](#). Note that the Rural Utilities Service (RUS) will host webinars focused on the Community Connect Grant Program on February 26th from 2:00 to 3:00 pm EST and March 7th from 10:00 to 11:00 am EST. For more information see the [Webinar flyer](#).

IV. Promoting Resiliency

The Administration understands how important it is to develop a continuously adaptive and holistic approach to mitigation and resilience. In the face of the most complex and dynamic threats that the nation has seen in decades, it is imperative that we be able to anticipate potential disruptions and adapt to them before they cause harm to Americans. Having just endured two of the worst years for natural disasters on record, we are faced with the effort of rebuilding disaster impacted communities in a way that will mitigate potential harm for decades to come. To do so, we must harness the remarkable capabilities of our public, private, and non-governmental sectors towards a shared purpose of enhanced resilience while leveraging the resolve of the American people, using American materials, and American labor.

State and local governments are uniquely equipped to be a galvanizing force towards this goal. It will require foresight and planning to understand how to engage their communities in long term efforts addressing a variety of risks they face.

By promoting Pre-Disaster Mitigation and signing the Disaster Recovery Reform Act into law, a deliberate approach of addressing our vulnerabilities before disasters strike was made by President Trump.

Heckel, Hank (MYR)

From: Summers, Ashley (MYR)
Sent: Wednesday, March 20, 2019 9:25 AM
To: McCaffrey, Edward (MYR)
Subject: FW: Thank you

FYI

Ashley Summers

Operations Manager | Mayor's Office of Neighborhood Services (MONS)
Office of Mayor London N. Breed
1 Dr. Carlton B. Goodlett Pl. Room 160
San Francisco, CA 94102
(415) 554-5977 | Ashley.Summers@sfgov.org

From: Michael, Zachery T. EOP/WHO [mailto:Zachery.T.Michael@who.eop.gov]
Sent: Monday, March 18, 2019 6:37 AM
Subject: Thank you

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White House Office of Intergovernmental Affairs

Good afternoon,

Friday, March 29 is my last day in the White House Office of Intergovernmental Affairs as I have recently accepted another position in the Administration. It has been an honor and memorable experience working with each of you for nearly a year.

Please reach out to Morgan Bedan for your local intergovernmental needs going forward at 202-881-7839 and Morgan.E.Bedan@who.eop.gov.

I hope our paths cross again soon. We can stay connected at 850-776-2895 and zachmichaelFL@gmail.com.

Best,

Zachery Michael
The White House
Associate Director of Intergovernmental Affairs

Heckel, Hank (MYR)

From: FN-WHO-Local Government <IGA.local@whmo.mil>
Sent: Tuesday, April 10, 2018 2:24 PM
Subject: IMPROVING ENVIRONMENTAL REVIEWS: President Trump's Administration is working together to improve and streamline environmental reviews for major infrastructure projects

PRESIDENT DONALD J. TRUMP'S ADMINISTRATION IS IMPROVING INEFFICIENT PERMITTING REVIEWS

"No longer will we allow the infrastructure of our magnificent country to crumble and decay. While protecting the environment, we will build gleaming new roads, bridges, railways, waterways, tunnels, and highways."

– President Donald J. Trump

IMPROVING ENVIRONMENTAL REVIEWS: President Trump's Administration is working together to improve and streamline environmental reviews for major infrastructure projects.

- Federal agencies signed the One Federal Decision Memorandum of Understanding (MOU), establishing a coordinated and timely process for environmental reviews of major infrastructure projects.
- The signatories of the MOU have agreed to an unprecedented level of collaboration in the environmental review process and include the:
 - Departments of Interior, Agriculture, Commerce, Housing and Urban Development, Transportation, Energy, and Homeland Security
 - Environmental Protection Agency
 - U.S. Army Corps of Engineers
 - Federal Energy Regulatory Commission
 - Advisory Council on Historic Preservation
 - Federal Permitting Improvement Steering Council
- One lead Federal agency will be responsible for navigating major infrastructure projects through the entire Federal environmental review and permitting process.
 - Before the MOU, project sponsors had to navigate decision-making processes across multiple Federal agencies.
 - Federal agencies will work with the lead agency to develop a single Environmental Impact Statement (EIS) and sign a single Record of Decision (ROD).
 - The lead agency will seek written concurrence from other agencies at important points in the process.
- Federal agencies will follow permitting timetables established by the lead Federal agency, with a goal of completing the process within two years.
 - In the past, Federal agencies were generally not required to follow a comprehensive permitting timetable.
- Under the MOU, Federal agencies will conduct their review processes at the same time, as opposed to sequentially which has led to unnecessary delays.
- The MOU will ensure interagency disputes are automatically elevated and quickly resolved.
 - Previously, interagency disputes could drag on for years in Federal agency field offices before being elevated and resolved.

DELIVERING STREAMLINED DECISION-MAKING: The One Federal Decision Memorandum of Understanding follows through on the President's policy of streamlining inefficient and lengthy environmental reviews.

- The One Federal Decision MOU will deliver on the President's policy of One Federal Decision for major infrastructure projects.
- President Trump's Executive Order 13807 directed that a One Federal Decision be used for major infrastructure projects.
 - The Executive Order directed the Office of Management and Budget (OMB) and the Council on Environmental Quality (CEQ) to develop a framework for implementing One Federal Decision.

CUTTING COSTLY DELAYS: Inefficient environmental review processes have led to unnecessary delays, depriving our communities of needed infrastructure projects.

- The MOU improves Federal agency cooperation and establishes permitting timetables, cutting down on needless delays.
- Too many important infrastructure projects have been held up for years by the environmental review process.
- The median environmental review completion time for a complex highway project is more than seven years, according to a 2014 Government Accountability Office (GAO) report.
- The environmental review and permitting process for the Herbert C. Bonner Bridge Replacement Project in North Carolina took more than 20 years.
 - The environmental review process involved numerous studies and interagency disputes and required concurrence from the U.S. Fish and Wildlife Service (USFWS) since the bridge lies within a wildlife refuge.
 - The original bridge was well past its design life and is being replaced with a design that can better withstand the harsh coastal environment.
 - The One Federal Decision framework would have allowed for a much quicker environmental review process.
- Loop 202, a critical freeway project which will provide an alternative route of travel around Phoenix, took well over a decade to complete the environmental review process.
 - Loop 202's environmental review faced numerous setbacks and dragged on for years due to poor communication, no agreed upon timetable, and other issues.
 - The project, which is the largest in Arizona's history, is finally in the final stages of development.
 - Had One Federal Decision been in place, agencies could have identified and resolved conflicts throughout project development and reduced their impact on project schedules.

Thanks,

Billy Kirkland
 Special Assistant to the President & Deputy Director
 White House Intergovernmental Affairs
William.H.Kirkland@who.eop.gov
 202-456-8491 - office